The Board consists of ten members appointed to four-year terms by the Governor with the advice of the Secretary of Transportation and Senate advice and consent. Three members must be Anne Arundel County residents. Three must reside in Baltimore County and two in Howard County. Two members, including the chairperson, must be residents of other counties. The Governor designates the chairperson (Code Transportation Article, sec. 5-506).

ASSISTANT SECRETARY, MANAGEMENT STUDIES

Ronald A. Moser, Assistant Secretary 859-7264

The Office of Assistant Secretary for Management Studies was formed in June 1987. The Office serves as an internal management consultant group for the Department.

ASSISTANT SECRETARY, ADMINISTRATION

Elizabeth L. Homer, Assistant Secretary James P. Coyle, Deputy Assistant Secretary

859-7563

859-7321

859-7317

859-7601

The Assistant Secretary of Administration oversees all headquarters offices, divisions, and the Department's Functional Data Center. The Assistant Secretary also provides administrative services for the staff of the Secretary of Transportation and other Department units.

DIVISION OF MANAGEMENT AND AUDIT		
Alfred D. Watts, Director	859-7335	
DIVISION OF PROCUREMENT AND CO	NTRACTS	
Richard A. Conway, Director	859-7140	
DIVISION OF EAIR PRACTICES		
Samuel Glasscho, Director	859-7324	
DIVISION OF PUBLIC AFFAIRS		
Hannah Whitney, Director	859-7300	

DIVISION OF OPERATING SERVICES

DIVISION OF PERSONNEL SERVICES

DOT FUNCTIONAL DATA CENTER

Bart Thomas, Director

Gerald McVey, Director

David B. Williams, Director

STATE HIGHWAY ADMINISTRATION Hal Kassoff, State Highway Administrator

John A. Agro, Jr., Deputy Administrator

707 N. Calvert St. Baltimore, MD 21202

333-1112

The State Highway Administration was created in 1970 (Chapter 526, Acts of 1970). The Administration constructs and maintains the State highway system. The Administration also maintains, constructs, and administers the Talbot County road system (Code Transportation Article, secs. 8-101 through 8-812).

Under the State Highway Administration are the District Engineers, the office of the Chief Engineer, the State Roads Commission and four Offices: Administration; Finance and Program Management; Real Estate; and Planning and Preliminary Engineering.

The Administration's main offices are located in Baltimore. For operational purposes, however, the State is divided into seven engineering districts where right-of-way and legal offices are maintained.

DISTRICT ENGINEERS

District Engineers work to provide the traveling public with a safe highway system. Within their geographic areas, District Engineers administer and implement all programs and policies of the State Highway Administration and Department of Transportation. They oversee construction and maintenance programs; develop and manage district budgets; and investigate, study, and recommend improvements for traffic operations in their own districts. District Engineers represent the State Highway Administration at the district level in all public matters. They also make recommendations to and coordinate their work with representatives of the Federal Highway Administration, the Department of Transportation, other State agencies, local government, and the public

iocai government, and the public.	
DISTRICT 1, SALISBURY (Dorchester, Somerset, Wicomico and Worce Counties)	ester
James W. Magill, District Engineer	543-6715
DISTRICT 2, CHESTERTOWN (Caroline, Cecil, Kent, Queen Anne's and Ta Counties)	ilbot
John W. Williams, District Engineer	<i>77</i> 8-3061
DISTRICT 3, GREENBELT (Montgomery and Prince George's Counties Michael Snyder, <i>District Engineer</i>) 345-7100
DISTRICT 4, BROOKLANDVILLE	

321-3461

(Baltimore and Harford Counties)

C. Robert Olsen, District Engineer